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Senior Management Conference

**FROM:****EXTENSION****NO.**

DCI/ICS 4424-87

Director, Intelligence Community Staff

**DATE**

16 OCT 1987

**TO:** (Officer designation, room number, and building)**DATE****OFFICER'S INITIALS****COMMENTS** (Number each comment to show from whom to whom. Draw a line across column after each comment.)**RECEIVED****FORWARDED**

O/DCI

Rm 7E12  
CIA/Hqs

21 OCT 1987

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Director  
Intelligence Community Staff  
Washington, D.C. 20505

DCI/ICS 4424-87  
16 October 1987

MEMORANDUM FOR: See Distribution

SUBJECT: Senior Management Conference [redacted]

1. On behalf of the DCI, I invite you to attend a Senior Management Conference [redacted] on 8 and 9 November 1987. A copy of the preliminary Conference agenda--with a thumbnail sketch of each topic--is attached for your information. [redacted]

2. Transportation to and from the Conference will be furnished. We shall depart Washington National Airport from the Commuter Terminal at 1700 hours on the 8th (see attached instructions), and shall leave [redacted] approximately 1700 hours on the 9th to return to Washington. If you have any dietary restrictions, please let us know so we can plan accordingly. Should you desire to send classified information to the Conference, please have it delivered to the IC Staff Registry not later than 1000 hours, Thursday, 5 November. Any questions on security or logistics arrangements can be telephoned to [redacted]

3. Please confirm your attendance with my office on [redacted]

Lieutenant General, USAF

Attachments:

Agenda [redacted]  
Airport Instructions [redacted]

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## Senior Management Conference

Sunday, 8 November

1830-1900 Cocktails

1900-2000 Dinner

2000-2130 Topic: Congressional Relations

Discussion Leaders: Senator David L. Boren; Mr. David Gries

The implications of fiscal constraints, together with a keen interest in substantive intelligence questions and capabilities, will form the framework for Community relations with the Congress in the coming year. For example, the Senate Select Committee's recent interest in our ability to study Soviet military capabilities clearly suggests the emphasis that must be given to tying requirements and intelligence systems closely together. This session will first assess the current view from the Hill and then move to an appraisal of the future, including problems, trends, and likely developments.

(Note: If Senator Boren does not attend, cut 30 minutes from time allotted.)

Monday, 9 November

0700-0800 Breakfast

0800-0900 Topic: Cumulative Effect of Resource Cuts

Discussion Leader: 

Both deficit reduction legislation (the Gramm-Rudman revival) and the Defense Reorganization Act will have serious effects on the Intelligence Community. Of special concern is the potential impact on personnel resources, notably at DIA and within the military services. This session will examine the nature and implications of these and other cuts, which would markedly reduce our effectiveness and ability to respond to a wide range of demands.

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0900-1000      Topic: Improved Intelligence Support to Military Commands

Discussion Leader: LtGen Leonard Perroots, USAF

Support for warfighting forces during conflict has been a major topic of discussion in the last few years. But it is also important to examine support for military forces in both peacetime and crises, the critical period bordering the beginning of hostilities. A recent DIA reorganization is intended to improve the ways in which commands are supported. This session will discuss the objectives and effect of the reorganization, and will emphasize the potential resource allocation problems that may emerge over time.

1000-1015      Break

1015-1200      Topic: Intelligence Consequences of Soviet Bloc Changes

Discussion Leaders: ; Dr. Lawrence Gershwin

References to Glasnost and Perestroika have become commonplace in the Intelligence Community. Yet beyond the casual references lie important questions related to their implications. What, for example, are the potential effects on long-range forecasts for the Soviet economy and domestic stability? What is the likelihood and impact of possible Soviet initiatives for joint ventures? Will greater acquisition of Western technology result, and if so, what does that portend for Soviet strategic weapon systems? This session will examine these and similar questions, including a discussion of the potential effect on Community resources.

1200-1300      Lunch

1300-1430      Topic: Intelligence Support to Arms Control Verification

Discussion Leader:

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1430-1500      Topic: Improving the Intelligence Requirements Process

Discussion Leader:

There is heightened interest in multidisciplinary approaches to help solve intelligence, and intelligence support, problems. This interest will be increased yet further with the advent of new collection systems and the accompanying value in developing more sophisticated requirements management and tasking systems. New thinking is occurring to create workable processes that cut across disciplines usefully. This session will address some major issues and lay out directions to pursue.

1500-1515      Break

1515-1600      Open Forum

1600-1630      Summary and Conclusions

Judge William H. Webster

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### Directions to Follow at Washington National Airport

- o Follow TAN Arrow to Commuter Terminal (meter parking is available in front of this terminal).
- o There are two entrances to the Commuter Terminal (left door and right door). Enter through the LEFT door--General Aviation BUTLER
- o Diagonally across the lobby there is a hallway. Take the hallway and then go to the FIRST DOOR on the LEFT (there are candy machines beside the room).
- o Wait in the room until the flight is announced.

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